

Oxfordshire Place-base Partnership: Health and Wellbeing Board Update - December 2024

1.0 BOB ICB Board meetings

The most recent BOB ICB Board meeting took place on 19 November 2024. The papers can be found on then [BOB ICB website](#) . The next meeting will take place on 14 January. Please see the website for papers.

2.0 BOB ICB Operating Model

In July, BOB ICB shared details with partners of [its revised way of working \('operating model'\)](#). Feedback from ICB staff and system partners was considered a final operating model was approved by the BOB ICB Board on 25 September 2024. A programme of work to manage implementation and the transition to the new operating model has been established. Some minor changes have taken place to date, for example a small number of line management changes, but overall, the new operating model has not yet been launched.

3.0 Oxfordshire Place-based Partnership

These following sections provide an update from our Oxfordshire Place-based Partnership.

3.1 Children and Young People

In October, the Oxfordshire Local Area Partnership SEND Improvement Board heard from the Oxfordshire SEND Youth Forum. Representatives attended to give an overview of the work they've been doing to improve processes associated with SEND reviews. The Youth Forum also shared exciting plans to develop a guide of local provision that people have accessed and had very positive experiences. A full summary of the meeting and what it covered can be found in Steve Crocker's [blog](#) (independent chair).

Two critical areas for NHS colleagues to address and improve are the Neurodevelopmental and Integrated Therapies pathways. Despite innovations to increase capacity, such as Assistive Technology supported triage, and additional weekend clinic slots, demand on services continue to outstrip available capacity, resulting in excessive waiting times for assessment and/or treatment. However, with a greater focus on what is available to CYP and families from the point at which a need is identified, there are opportunities to support people at the earliest possible stage. This was a key talking point at the recent SEND Conversations that took place on 20 November. These interactive sessions take place on a termly basis and provide an opportunity for parents and carers to discuss all things SEND with Oxfordshire Local Area Partnership.

As the calendar year ends, commissioner and provider organisations embark on operating planning for 2025/26. Guidance is yet to be released from NHS England the Department of Health and Social Care, but there are some key activities in Oxfordshire that will impact on the SEND agenda, these include; the recommissioning of Children and Adolescent Mental Health Services (CAMHS), as well as updating service specifications for Special School Nursing and Children's Integrated Therapies.

3.2 Adult and Older Adult Mental Health and Wellbeing

Key partners are collaborating to design, commission and deliver a new and improved mental health model of care in Oxfordshire for adults and older adults. We are exploring how the [Provider Selection Regime](#) (PSR) can be applied to enable the development of a partnership led by Oxford Health, as the NHS mental health prime provider. Our aim is to develop an

integrated model of care and deliver the best outcomes and experiences with the funding available. We hope to learn lessons from the existing outcomes-based contract to take into our future model.

September's Joint Health Overview and Scrutiny Committee (JHOSC) will be focused on current commissioned services and plans in adult and older adult mental health. Recommendations from the committee will be considered for the new model of care and underpinning contract. Alongside recommendations from JHOSC, numerous surveys have been conducted with patients, carers and practitioners. Findings will help inform the priorities and phasing of work for the early stages of implementation from April 2025.

3.3 Urgent and Emergency Care

Alongside our ICB Urgent and Emergency Care (UEC) funding a key component and enabler of delivering UEC for Oxfordshire residents is the Better Care Fund (BCF). We are about to relaunch a systemwide planning process with representation and contributions from a diverse range of organisations and sectors within Oxfordshire.

Findings from Health watch Oxfordshire's Hospital Discharge report have been shared with key stakeholder across health and social care (including the Oxfordshire Place Based Partnership). The report helped to further define and quantify some of the issues that experienced practitioners and leaders have cited for some time and shone a light on some newly emerging themes. To further capture resident views and experiences, the Oxfordshire Health and Social Care Connections roadshow has now come to an end. As part of this, throughout the year leaders from health and social care organisations attended 25 community events and stakeholder meetings, connecting with approximately 800 Oxfordshire residents, a write up will soon be available.

3.4 Prevention and Health Inequalities

Following the shortlisting of two system projects for the prestigious Health Services Journal (HSJ) Awards in the category of Place-based Partnership and Integrated Care Award. Interviews took place with a judging panel in October and the awards ceremony happened on 21 November. Unfortunately, neither project won the award, but the process provided us with an opportunity to recognise and celebrate success through collaboration. Operating planning for 2025/26 will also incorporate prevention and health inequalities, an area which we are excited to progress and emphasise in line with the development of Oxfordshire as a Marmot County.

Daniel Leveson
Oxfordshire Place Director
September 2024